

Introduction to Resonance Capital

Overview

- Resonance Capital Proprietary Limited ("Resonance"), established in 2019, is a 100% black women-owned and led investment holding company.
- Resonance invests within highly profitable companies that have a demonstrable competitive advantage across targeted sectors.
- Resonance is a long-term investor, partnering with its investee companies to position them for growth, through active involvement.
- Core to Resonance's purpose is economic and social transformation through the distribution of a significant proportion of its earnings to fund education initiatives and SMME's into growth, thereby being additive to job creation.





Our Investment Approach

Shareholding Preference

Color

Long-term Investment Horizon

Black Women-Owned Investment Holding Company



Involvement Best-of Breed Companies



- Preference for minority stake investments alongside strong operators.
- Majority stake investments are also considered where it is strategically important to do so.

 Creation of long term shareholder value through patient capital.

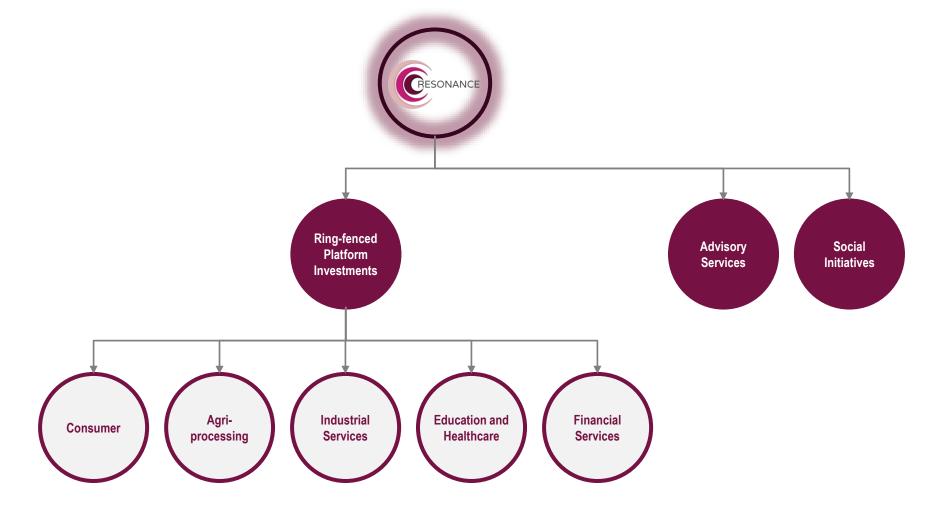
 Transformation through 100% black women ownership, board representation and facilitating C-suite appointments in investee companies (where required). Strategic contribution through Board representation.

Strategic & Active

- Actively support management teams through business development (organic and acquisitive), capital raising and capital optimisation (where required).
- Invest in businesses
 with a demonstrable
 growth path, alongside
 strong operators, with
 strong indicators of
 profitability and which
 operate within an
 industry niche.
- Partner where values are aligned.



Our Group Structure and Sector Focus



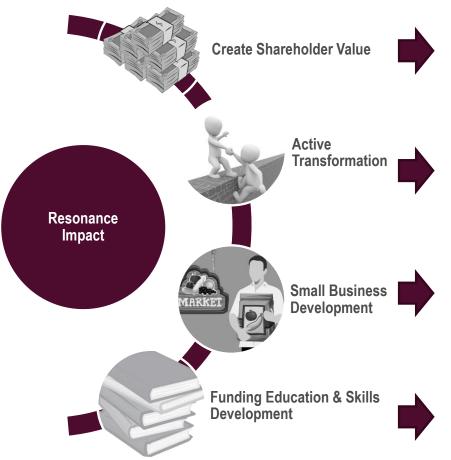


Our Differentiator

	Description
Our Record as a Team	 Resonance's management team has a combined track record of c.30 years across corporate finance, leverage and acquisition finance, transaction origination and execution as well as empowerment structuring. Resonance's management team has sector expertise within the financial services industry having a combined 12 years of experience covering M&A, equity capital markets, debt capital markets across various geographies within Banking and Insurance.
Our Active Involvement	 Resonance actively assists in creating value through business development initiatives, financial structuring as well as formulating and implementing acquisitive growth strategies alongside operators.
Our Access to Unique Deal Flow	 Resonance's black female empowerment credentials and skill set creates access to unique investment opportunities and further organic growth opportunities.
Our Focus on Platform Builds	 Resonance also intentionally seeks opportunities which fall within the mid-sized segment of the market and which presents an opportunity to create industry platforms for growth.
Our Impact	 Resonance aims to make an impact through playing a role in economic and social transformation in South Africa. Please see slide 6 for additional detail.



Our Impact



- Drive acquisition strategy.
- Active customer engagements to accelerate organic growth.
- Facilitate fund raising and capital optimisation.
- Enhance internal governance structures.
- Transformation of unempowered sectors, including female representation.
- · Board representation.
- Enablement of C-Suite empowered hires.
- Transformation at a grass roots level, with community involvement.
- Active development (both financial and nonfinancial) of small empowered suppliers, forming part of investee company supply chains, to create sustainability.
- Creating market access for small businesses.
- Actively driving investee company strategy to transfer skills and deliver training.
- Funding selected candidates into K-12, tertiary education and apprenticeships, having funded 3 students to date.

Our 2026 Impact Goals:

- Create 100 Jobs (across Resonance & various Investee Companies).
- Invest c.R200m across targeted SMME's
- Invest c.R200m in the education of youth.



Our Team

- Resonance's management team has a combined deal history of advising and / or participating in c.35 transactions, ranging from c.R50m - c.R30bn in transaction value. Please see attached Annexure A for further detail.
- Resonance's management team has extensive experience spanning across corporate finance, leverage and acquisition finance, transaction origination and execution as well as empowerment structuring.
- In addition, the team has vast transaction execution experience including bidding, due diligence, structuring, execution, legal negotiation and engagement with regulators (where required).
- The team has furthermore actively managed the post transaction integration process for its most recent investment, to ensure the smooth transition of ownership.



Lizanne Prince
Co-Founder & Director

- Lizanne holds 18 years of experience within equity investments, deal origination, structuring and debt capital markets (incl. leverage and acquisition finance).
- She currently holds directorships in Hannover Re Group and the LCS Group of Companies.
- She has previously held directorships in Assupol Holdings, Assupol Limited and RPC Astrapak.
- Lizanne is a qualified CA (SA), with a B.
 Com Acc. and Honours in Accounting.



Melissa Naidoo Co-Founder & Director

- Melissa holds 13 years of experience across equity investments, deal origination, structuring, M&A and equity capital markets, having advised and executed on a broad range of transactions primarily focussed within the Financial Institutions Sector (incl. buy-side and sell-side crossborder M&A, capital raisings and listings).
- She currently holds directorships in the LCS Group of Companies. She has held directorships in Anglo American Inyosi Coal and Inyosi Coal.
- Melissa holds a Bachelor of Bus-Sci. degree (Finance and Accounting), with Honours in Finance.

